




ST. XAVIER'S COLLEGE
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TO WHOMSOEVER IT MAY CONCERN

This is to Certify that **Mr. Vivian Almeida, Assistant Professor** is a permanent member of the teaching staff in the Senior College in Department of Economics w.e.f. 2nd December, 2019. He has 01 year of Teaching Experience.

15th September, 2021


Dr. Rajendra D. Shinde
Principal

